

# WELCOME

Twelve years ago we celebrated the new millennium. Here at Century in 2012, we celebrate the beginning of our new "Century." Amid the turmoil of recent legislative changes that hold uncertain long-term impacts for California's affordable housing industry, Century has looked within and found its greatest source of inspiration: You, the developer of affordable housing.

You do the planning, the managing, and the heavy lifting required to build affordable housing under circumstances that would scare the khakis off the average developer. Whether you rely on tax credits, bonds, or public agency support for your projects or whether you seek out opportunities to build in low- and moderate-income areas without government assistance, it is, ultimately, your work that will lead to a vibrant, more diverse, and growing California.

Our new motto, Financing Affordable Housing Is Our Mission, embodies our commitment to focus specifically on your most immediate needs. This commitment is also reflected in our new circular logo, which represents the endless investment cycle created when our funds are continuously re-invested in new housing developments.

To help reduce the challenges you face developing affordable housing, we offer unmatched flexibility, responsiveness, and expertise in the form of innovative pre-development and construction loan products.

For this year's report, we selected four examples to showcase the many successes of Century's clients and the broad range of Century's financing structures: Heritage Square developed by BRIDGE Housing in Pasadena; a mixed income development by NMS Properties in Santa Monica; a family and senior project in San José by ROEM Development; and a family shelter in Long Beach developed by Catholic Charities and Century. We have faith that our track record will inspire you as much as you have inspired us!

We're here for you because without you there would be no Century, no affordable housing, and no means of solving one of California's most pressing problems. Give us a call and let us know what the new Century can do to get your next project off the ground.



Louise Oliver Chair, Century Housing Board of Directors



Earl Fields
Vice Chair, Century Housing
Board of Directors



Ron Griffith President & CEO Century Housing

Louie

Oliver

Earl II. Fields

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# MISSION

### **MISSION**

Century invests in homes and communities so that low-income individuals and families may have a dignified living environment, achieve economic independence, and enjoy healthful and vital places to live and work.

### VISION

Century believes that a just society provides safe, quality and affordable housing for all.

### **VALUES**

Century is a responsible steward for the careful investment of capital for the benefit of low income families and communities.

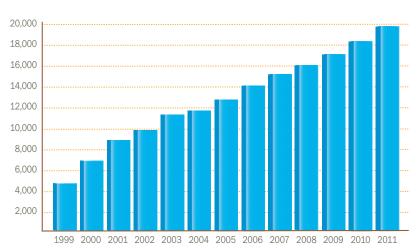
Century embraces the power of collaborative relationships to carry out its mission and fulfill its vision.

Century believes that dignified, affordable housing is a catalyst for individual well-being and community development.

Century operates in accordance with the highest ethical and professional standards in its relationships with all clients, vendors, employees, governmental entities and other stakeholders.

#### **HOMES FINANCED**

(Cumulative)



### **FINANCIALS**



### **Total Assets**



Total Liabilities & Net Worth \$231,332

#### SELECT FINANCIAL DATA

(dollars in thousands)

	2011	2010
FINANCIAL POSITION		
Total assets	\$231,332	\$204,054
Loans receivable, net	73,271	68,554
Cash & marketable securities	77,469	45,526
Real estate investments (net)	73,742	74,236
Draws on lending credit lines	51,651	24,223
NET ASSETS		
Unrestricted net assets	128,340	130,919
Temporarily restricted net assets	5,000	12
Total net assets	133,340	130,931

2011

#### **ACTIVITIES**

New loans originated	62,635	19,440
Net loan income	4,265	4,972
Financial investment income	34	3,463
Grants and contributions	5,793	212
Loan losses (net)	0%	1.26%





2010

- O 16 Century Predevelopment Loans In 2011.
- 4 Century Construction Loans In 2011.
- 210 Century Predevelopment Loans Before 2011.
- 84 Century Construction Loans Before 2011.

# YOUR 2011

With or without tax-credit and public agency support, affordable housing developers

### **PREDEVELOPMENT**

In 2011, the bulk of Century customers were tax-credit developers benefitting from Century's expertise with acquisition and bridge loans for complex affordable developments.

Developer	Amount	Population	Units	Property Name	Location	Jobs*
AFFIRMED HOUSING GROUP	\$268,000	Families	20	CARSON FAMILY APARTMENTS	CARSON	34
AFFIRMED HOUSING GROUP	\$260,000	Families	20	CARSON FAMILY RESIDENCES	CARSON	34
AMERICAN COMMUNITIES	\$1,071,000	Families	21	THE GORDON APARTMENTS	LOS ANGELES	49
AMERICAN COMMUNITIES	\$1,904,000	Families	44	THE SERRANO	LOS ANGELES	88
BRIDGE HOUSING CORPORATION	\$1,000,000	Seniors	70	HERITAGE SQUARE SENIOR APARTMENTS	PASADENA	126 🚤
DDCM INC.	\$3,112,500	Seniors	150	SYLMAR COURT	SYLMAR	186
FOUNDATION FOR AFFORDABLE HOUSING	\$13,000,000	Seniors	154	RANCHO LAS BRISAS	CLAREMONT	
GARY BRAVERMAN	\$3,363,086	Seniors	77	KERNWOOD TERRACE APARTMENTS	LOS ANGELES	35
MANY MANSIONS	\$760,000	Youths	8	D STREET APARTMENTS	OXNARD	5
NMS PROPERTIES, INC.	\$8,400,000	Families	200	5 <sup>th</sup> STREET	SANTA MONICA	150 🚤
PACIFIC WEST COMMUNITIES, INC.	\$2,505,000	Families	44	COLONIAL HOUSE APARTMENTS	OXNARD	91
ROEM DEVELOPMENT CORPORATION	\$2,904,000	Families	184	1 <sup>st</sup> & ROSEMARY FAMILY APARTMENTS	SAN JOSÉ	126
ROEM DEVELOPMENT CORPORATION	\$1,651,000	Seniors	104	1 <sup>st</sup> & ROSEMARY SENIOR APARTMENTS	SAN JOSÉ	297
SEVERYN & MARTHA ASZKENAZY	\$650,000	Families	97	SAN FERNANDO COMMUNITY HOUSING	SAN FERNANDO	150
STEPHEN DOTY	\$9,000,000	Seniors	162	HUNTINGTON CONCORD APARTMENTS	HUNTINGTON PARK	
VITUS GROUP	\$3,750,000	Families	50	MARKET PARK APARTMENTS	INGLEWOOD	



9 Century loans closed in 30 days or less.

\*FTE construction jobs created.

See www.centuryhousing.org for a detailed map and additional loan information.

### **CENTURY LOANS**

throughout California gained valuable support from Century with our flexible and responsive predevelopment and construction loans.

### **CONSTRUCTION**

Century's construction loans in 2011 helped build a combined total of 60 units, including 46 units without tax-credits or public agency funds.

Developer	Amount	Population	Units	Property Name	Location	Jobs*
AL LEIBOVIC	\$5,488,000	Families	36	LAUREL CANYON GARDENS	SUN VALLEY	38
ANR INDUSTRIES, INC.	\$1,000,000	Families	6	VARIOUS	COMPTON	9
BLONDY DEVELOPMENT COMPANY	\$1,618,000	Families	10	WANOWEN GARDENS	VAN NUYS	12
JOVENES, INC.	\$930,500	Youths	8	PROGRESS PLACE I & II	LOS ANGELES	9





### The ABC's of Century loans:



**Acquisition loans** offer higher leverage and a quicker closing time than other lenders.



Bridge loans deliver flexibility by providing funding or credit enhancements to allow your development to move forward.



Construction loans are disbursed brombtly to meet your critical funding needs.





5TH STREET

Affordable housing in Santa Monica?!

For more than 15 years, Century clients have defied stereotypes about where affordable housing is built and who lives there.

In Santa Monica, one of the most expensive areas in Southern California, two-bedroom apartments rent for \$2,000 to \$4,000 per month; far out of reach for many employees of Santa Monica's technology and entertainment companies, and especially for those working in hotel, food service, healthcare, and retail jobs.

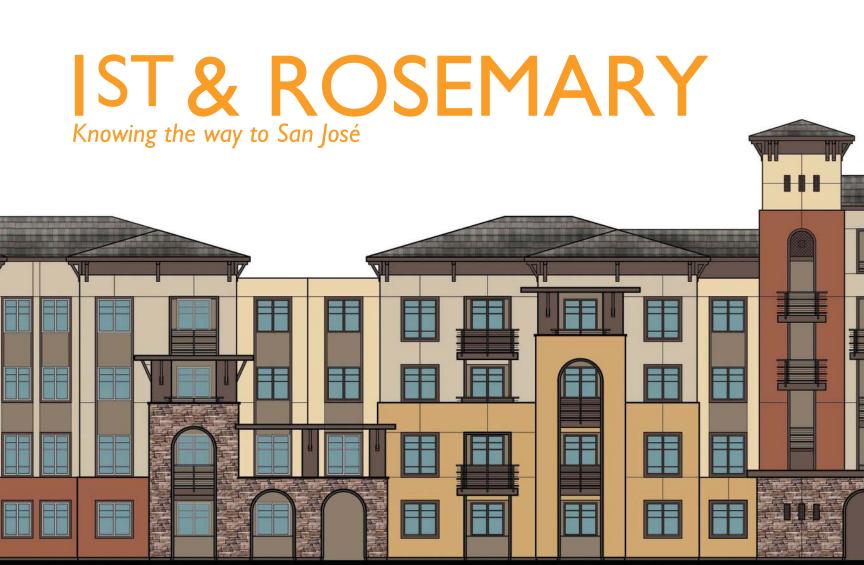
Santa Monica's largest private provider of affordable housing, NMS Properties, is working to change that without using any public subsidies or tax credits. Their 5th Street project in the heart of Santa Monica will create 200 apartments, 40 of which will be affordable to very low-income families and the balance will be affordable to families earning a median income for the area.

Century provided an \$8.4 million land acquisition loan when other lenders could not meet the borrower's needs.

Affordable housing doesn't always mean low-income and public subsidies. Affordable housing means more workers will live near their jobs, neighborhoods will welcome a wider variety of residents, and communities will be more vibrant and healthy.

Century's professionalism. flexibility, leverage, and ability to close the transaction on a tight timeframe allowed us to make the deal happen. 77 JIM ANDERSEN President. NMS Properties





to ROEM Development is not Century's first deal in Northern California, but it is the most ambitious. And it couldn't have come at a better time for 1<sup>St</sup> & Rosemary architectural rendering, San José, CA; ROEM Development the San José developer. ROEM Development had worked for more than four years with the City of San José to redevelop a large visible site in Rosemary Gardens and replace rundown commercial buildings with two new apartment properties, 288 homes in total, for families and seniors. Because of year-end real estate tax consequences for the seller, Century had to act fast to finance the four-acre site acquisition. The 21-day closing time secured the land and made way for subsequent financing commitments and tax-credit allocations. Despite the difficulties of the economic recession, reduced public agency funding, and the dissolution of California's redevelopment agencies, ROEM will be breaking ground on 1st and Rosemary in mid-2012. It started with a phone call and next thing you know, Based on the critical need for additional affordable housing in the Century's knowledge and experiarea, Century anticipates more opportunities in San José and ence was put into motion. Shortly neighboring Northern California regions. thereafter, we were able to close on the acquisition of two large scale development sites. 77 IONATHAN FMAMI Vice President. **ROEM Development** 

The \$4.5 million loan

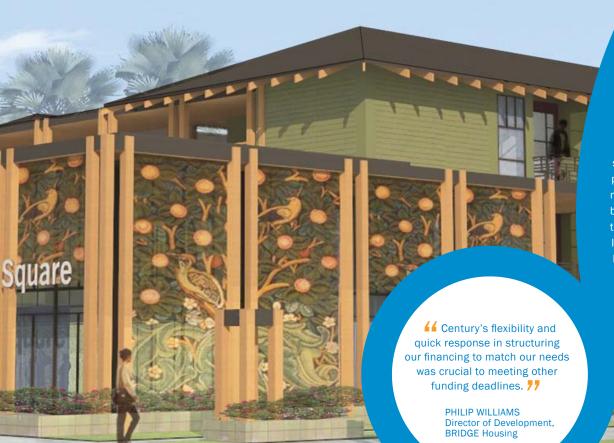
# HERITAGE SQUARE The bridge to Heritage Square

While Century expanded northward, BRIDGE Housing, one of California's most experienced developers, extended its reach southward from its San Francisco headquarters to Heritage Square, building a new bridge over troubled waters.

Redeveloping Heritage Square, a historic Pasadena neighborhood, has been a difficult and drawn out process for both the city and the northwest Pasadena residents concerned with dwindling access to affordable senior housing. With prices on the rise, a large portion of the community could be forced to retire outside their home town and lose the support of family and friends.

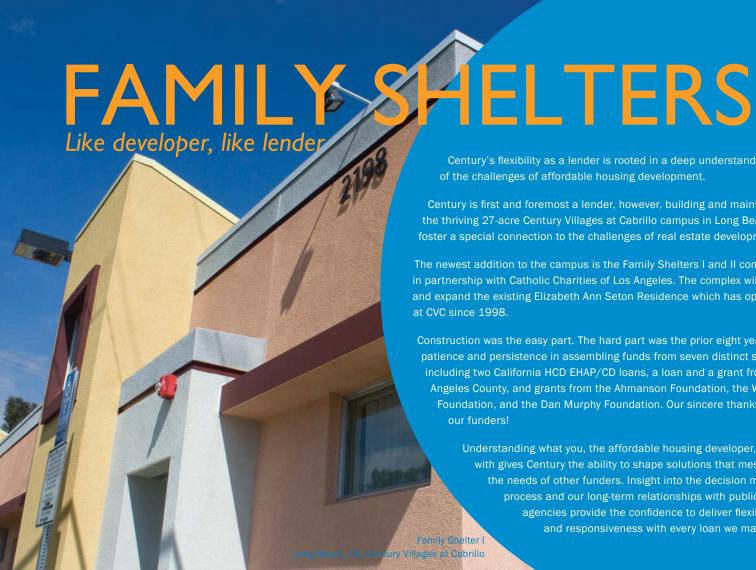
To help fill this gap, Bridge Housing came through with the winning plan for 70 affordable senior apartments. Like most affordable housing projects, it took expert coordination and cooperation to pull off.





BRIDGE needed funding from Los Angeles County to ensured deep affordability and increased construction quality. Century showcased its flexibility by providing a low-cost predevelopment loan, which was not secured by the project's real property, through the LA County Housing Innovation Fund, a partnership between Los Angeles County and several nonprofit lenders. This gave Bridge a point advantage in competing for the scarce public funds and led to the best possible solution for Pasadena's seniors.

Not a bad way to start a relationship!



Century's flexibility as a lender is rooted in a deep understanding of the challenges of affordable housing development.

Century is first and foremost a lender, however, building and maintaining the thriving 27-acre Century Villages at Cabrillo campus in Long Beach foster a special connection to the challenges of real estate development.

The newest addition to the campus is the Family Shelters I and II complex built in partnership with Catholic Charities of Los Angeles. The complex will replace and expand the existing Elizabeth Ann Seton Residence which has operated at CVC since 1998.

Construction was the easy part. The hard part was the prior eight years of patience and persistence in assembling funds from seven distinct sources, including two California HCD EHAP/CD loans, a loan and a grant from Los Angeles County, and grants from the Ahmanson Foundation, the Weingart Foundation, and the Dan Murphy Foundation. Our sincere thanks to all our funders!

> Understanding what you, the affordable housing developer, is faced with gives Century the ability to shape solutions that mesh with the needs of other funders. Insight into the decision making process and our long-term relationships with public agencies provide the confidence to deliver flexibility and responsiveness with every loan we make.

### **CLIENTS**

A Community of Friends Abode Communities Access Community Housing Affirmed Housing Group

Al Leibovic Alternative Living For the Aging AMCAL Multi-Housing, Inc. American Communities

APEC

Blondy Development Company Bogdan Zeljkovic

BRIDGE Housing Corporation
Chelsea Investment Corporation

City Heights Community

ANR Industries, Inc.

Corporation for Better Housing DDCM Inc.

The Danco Group

East LA Community Corporation

Foundation for Affordable Housing

Frank Shabestari Gary Brayerman

The Hampstead Companies

Hermandad Los Angeles EDC

Hollywood Community Housing Company

Irvine Housing Opportunities

Jamboree Housing Corporation

Jonathan Lee

Jovenes, Inc.

**KDF Communities** 

LA Family Housing

The Lee Group

**Lennar Affordable Communities** 

The Life Group, Inc.

LINC Housing

Little Tokyo Service Center CDC

Many Mansions

Mayans Development

Mehdi & Jamez Ebrahimzadeh

Menorah Housing Foundation

Meta Housing Corporation

NMS Properties, Inc.

PATH (People Assisting The Homeless)

Pacific Development Consultants

Pacific West Communities, Inc.

Para Los Niños

PATH Ventures

Phoenix Realty Group

Pico Union Housing Corporation

Preservation Partners
The Related Companies

ROEM Development Corporation

RSS Development, Inc.

Severyn & Martha Aszkenazy

Skid Row Housing Trust

South County Housing Corporation
Spector Development Company, Inc.

SRO Housing Corp

Steadfast Companies

Stephen Doty

Thomas Safran & Associates

Urban Town, Inc.

Vitus Group

**WORKS** 

Wakeland Housing Wyman Dunford

### **INVESTORS**

4th Supervisorial District of Los Angeles County (Supervisor Don Knabe)

The Ahmanson Foundation

Bank of America

Calvert Social Investment Foundation

JP Morgan Chase

City National Bank

City of Long Beach Mayor's Fund

City of Long Beach Neighborhood Assistance Program

EastWest Bank

**Enterprise Community Loan Fund** 

Fannie Mae

Federal Home Loan Bank of San Francisco

Fruit Tree Planting Foundation

**GE** Foundation

HSBC Bank USA

Housing Partnership Network Hudson Housing Capital

John Hancock Realty Advisors

LISC — Los Angeles

Long Beach Community Foundation

The Long Beach Housing Development Company Los Angeles County Community Development Commission

Low Income Investment Fund

Northrop Grumman

RSF Social Finance

The Weingart Foundation Wells Fargo Bank

### **AFFILIATIONS**

American Indian Changing Spirits

California Association of Local Housing Finance Agencies

California Housing Consortium

California State University, Long Beach

California State University, Dominguez Hills

Catholic Charities of Los Angeles

Center for Housing Policy
Community Enhancement

Corporation

Community Redevelopment Agency of Los Angeles

Comprehensive Child Development

Good Shepherd Center for Homeless Women and Children

Good Shepherd Lutheran Church

Housing Authority of the City of Los Angeles

Housing California

KaBOOM!

City of Long Beach Neighborhood Services

City of Long Beach, Housing Services City of Long Beach, Health & Human Services

City of Long Beach, Planning

Long Beach Unified School District, Bethune Transitional Center

Long Beach Community Action Partnership

Long Beach Transit

Los Angeles Business Council

Los Angeles Habilitation House

LA Coalition to End Hunger and Homelessness

Los Angeles County Community Development Commission

Los Angeles Downtown Rotary Club

Los Angeles Housing Department

National Association of Affordable Housing Lenders

National Association of Black Veterans

National Coalition for Homeless Veterans

National Housing Conference

Nestlé USA

New Image Emergency Shelter

Port of Long Beach

Rebuilding Together Long Beach

St. Joseph Center, Inc.

**Shelter Partnership** 

St. Mary's Medical Center

**UCLA Medical Center** 

US Department of Veterans Affairs

Long Beach Healthcare System

**United States Veterans Initiative** 



centuryhousing.org

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